

# ANNUAL REPORT

2023-24



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A Family For Every Child In Our Lifetime

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## A MESSAGE FROM OUR CEO

Dear Partners and Supporters,

As we reflect on the past year, I am filled with gratitude for the incredible dedication and support we have received from each one of you. Our collective efforts have made a significant impact on ensuring the safety and well-being of children, keeping them safe within their families and communities.

This annual report serves as a reflection of what we have attempted and achieved over the last year. While we have made significant strides and come closer to our goal, we recognize that our mission is far from being fully achieved. The journey ahead remains long, but our commitment is unwavering.

I want to extend my heartfelt thanks to our social workforce, whose resolute commitment and hard work have been the backbone of our success. Your passion and tireless efforts have touched the lives of countless children and families, providing them with the support and care they need to thrive.

We are also deeply grateful to the government bodies with whom we have worked side by side. Your partnership has been instrumental in advancing our mission, and together, we have made strides in creating a safer environment for children.

As we look ahead, I am confident that with your continued support, we will achieve even greater milestones. Thank you for being an integral part of our journey and for your steadfast commitment to our cause.

Warmly,

Kusum Mohapatra  
Regional Director and India CEO,  
Miracle Foundation India

### India Board of Directors

Indy Sarker  
Shalini Puchalapalli  
Ashok Kumar ER  
Chhavi Rajawat  
Rachna Dikshit

### Advisors

Pari Jhaveri  
Ashu Khanna  
Gayatri Mishra Oleti  
Parvathy Nair

# OUR VISION & MISSION

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## Our Vision

**A Family for Every Child in Our Lifetime**

## Our Mission

**To empower vulnerable children to reach their full potential**

Miracle Foundation India is a Non-Governmental Organization that helps vulnerable children find safe, stable, and permanent families.

Since our inception, we have been dedicated to improving the lives of children, directly supporting more than 45,000 children. Today, we are one of the leaders in India, ensuring children grow up in safe, stable families. To achieve this, we are preventing children from entering the system whenever possible, actively reuniting children with families, and strengthening the families of children.

We are a group of committed optimists who believe all children have the right to grow up in a loving environment. Our deep belief in collaboration has led us to partner with local governments and on-the-ground partner organizations to ensure the children we serve have the best outcome.



# OUR 2023-24 IMPACT



**276,169 CHILDREN**

Lives Improved



**2,061 CHILDREN**

Reunited With Their  
Families



**1,023 FAMILIES**

Linked With Social  
Protection Schemes



**5,744 WORKFORCE**

Officials Trained



**11,031 CHILDREN**

Impacted Directly Through  
Our Programs

\*Data from 2023-24



# OUR WORK



## WE PREVENT CHILD SEPARATION

We ensure children stay with their families by partnering with state governments and activating community-based mechanisms that keep children safe.



## WE REUNITE CHILDREN WITH THEIR FAMILIES

We transition children from institutions to families by giving them the proper support to stay together. We prefer biological families and kinship care to institutions whenever possible through support to government bodies and institutions.



## WE STRENGTHEN FAMILIES OF CHILDREN

Utilizing our Thrive Scale™ methodology, measuring across five well-being domains (Education, Physical & Mental Health, Family & Social Relationships, Living Conditions, and Household Economy), we work alongside the social workforce to ensure children grow up in safe, stable homes.

# OUR HIGHLIGHTS

## Care Collective Initiated | Towards a Family for Every Child in Our Lifetime



Miracle Foundation India's endeavors are focused on devising a long-term, scalable, sustainable model of change owned by the state governments, dedicated to keeping children safe, preventing unnecessary separation of children from their families, and facilitating their safe and permanent reintegration with families, to empower children and youth to realize their fullest potential and lead fulfilling lives.

An innovative idea to make that happen is to have seasoned local organizations, 'Care Collective: Centers for Excellence' – identified in consultation with the state government departments and capacitated by Miracle Foundation India – play the distinctive role of Family Strengthening (FS) and Family-Based Alternative Care (F-BAC) know-how, training and mentoring hub to be locally available for scaling and sustainably supporting the districts' child protection systems towards operationalizing Government of India's Mission Vatsalya guidelines.

In January 2024, Miracle Foundation India launched the Care Collective: Centres for Excellence with five partner organizations, namely Aarambh in Madhya Pradesh; Cornerstone Children's Home in Tamil Nadu; and Amhi Amchya Arogyasathi, New Vision and Vipla Foundation in Maharashtra. Through comprehensive training, mentoring, and strategic interventions, like the Care Collective: Centers for Excellence will be facilitated to gear up to become the champion of family-based care.

# OUR HIGHLIGHTS

## Empowering Child Protection Personnel to Effectively Design & Implement Child-Centric Interventions



In collaboration with the Department of Child Welfare & Special Services (formerly known as the Department of Social Defence), Government of Tamil Nadu, Miracle Foundation India is running an initiative to bolster family structures and promote F-BAC for children across five districts of the state from November 2022. This initiative includes capacity-building efforts for child protection personnel at both state and district levels, aimed at ensuring children remain within their families and lead secure, purposeful, and fulfilling lives.

The implementation of Individual Care Plans (ICPs) is pivotal, as mandated by the Juvenile Justice (Care and Protection of Children) Model Amendment Rules, 2022, to comprehensively address the unique circumstances and needs of each child. We urged for the inclusion of specific 'Areas of concern,' 'Proposed interventions,' and a progress assessment scale in the ICP Form, facilitating social workers and case workers in effectively documenting children's overall well-being data.

Acknowledging the significance of these enhancements, the Department of Child Welfare & Special Services, Government of Tamil Nadu, has integrated all proposed additions into the amendments to the Tamil Nadu Juvenile Justice (Care and Protection of Children) Rules, 2017, as amended in 2022. In a letter dated March 3, 2024, Mr. Amar Kushawha, Director of the Department of Child Welfare & Special Services, Tamil Nadu, commended the "valuable suggestions [for enhancing] the Individual Care Plan for children [within] the Juvenile Justice System." He further affirmed that "the [recommendations from] Miracle Foundation [have] been [duly acknowledged] and incorporated in the Individual Care Plan Format."

# OUR HIGHLIGHTS

## Launch of Leadership Dialogues



In October 2023, Miracle Foundation India initiated holding ‘Leadership Dialogues’ aimed towards shaping conversations around FS and F-BAC while acknowledging, recognizing, and celebrating the invaluable contributions of the child protection workforce in the realm of child care and protection. In 2023-24, we successfully organized two such impactful dialogues.

Our inaugural dialogue, held on October 26, 2023, focused on best practices in the realm of prevention and gatekeeping at the level of Child Welfare Committees, besides deliberating on the role of community in ensuring children stay with families. Speakers on the panel included S. Thanasekarapandian, Joint Director of Social Defence, Regional Office of Social Defence, Chennai, Tamil Nadu; Chhaya Gurav Raut, Chairperson, Child Welfare Committee, Nagpur, Maharashtra; Manoranjan Das, Development Practitioner, Catholic Relief Services, Odisha; and Albert Justin, Miracle Foundation India’s Youth Ambassador.

The second Leadership Dialogue, organized on February 15, 2024, centered on the role of local governance bodies in prevention and gatekeeping. The panel comprised Pankaj Pandey, National Program Officer, Ministry of Panchayati Raj, Government of India; Smita Sen, Founder and Executive Director, Rupantaran Foundation; and N. Riyaz Ahamed Basha, District Child Protection Officer, Social Defence Department, Government of Tamil Nadu.

Going forward, we plan to continue facilitating Dialogues with diverse stakeholders to strengthen and enrich the discourse on FS and F-BAC under our Leadership Dialogue series.

# OUR HIGHLIGHTS



## Fireside Chats with Care-Experienced Youth

Miracle Foundation India facilitated a series of weekly fireside chats with care-experienced youth in collaboration with Udayan Care. The first leg of the series successfully took place in February 2024.

These conversations, planned to continue going forward, are aimed towards providing a platform for care-experienced youth to cultivate meaningful dialogues centered on their distinct experiences, obstacles and journeys.

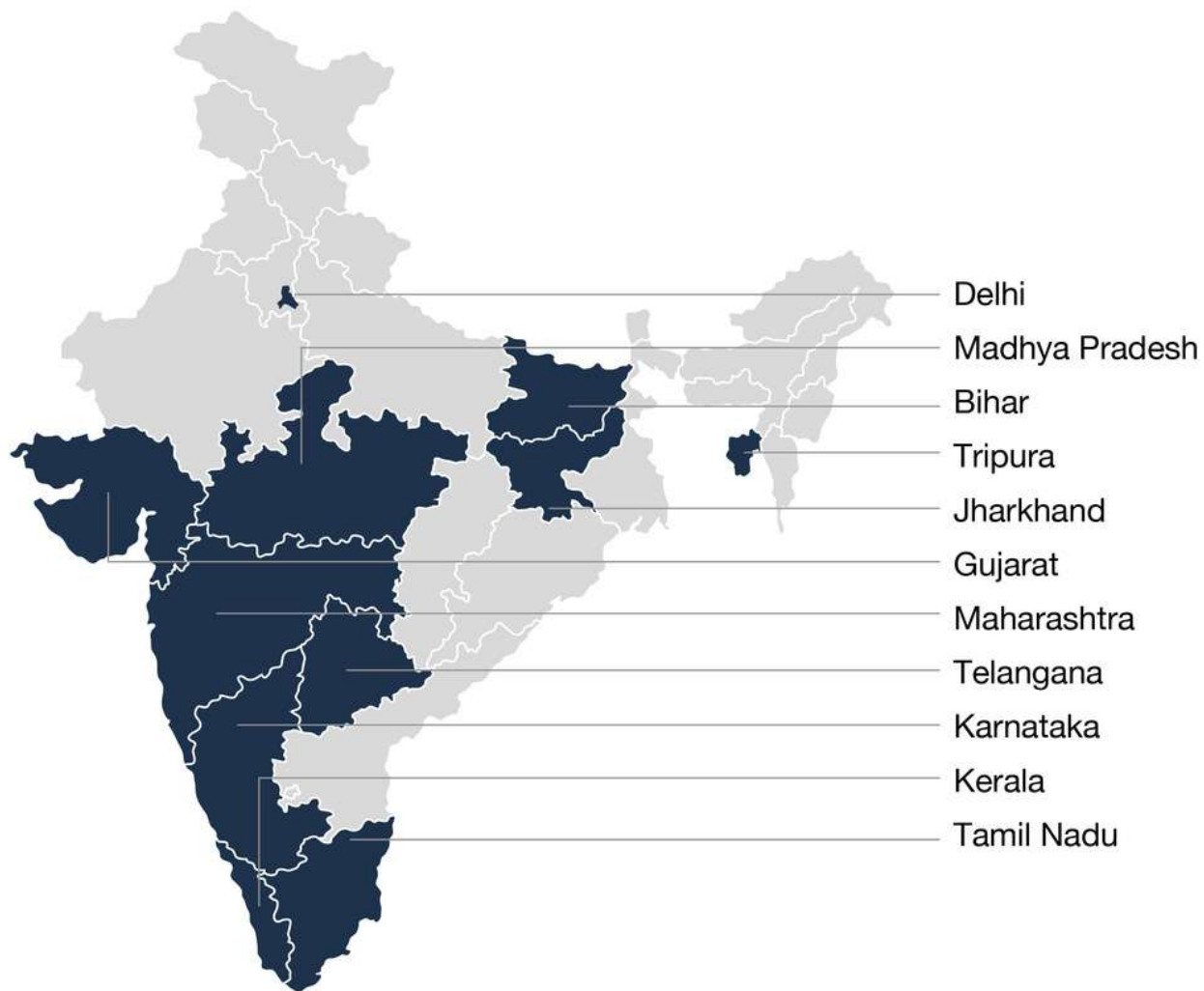
## Awards and Recognitions

- Miracle Foundation India was awarded the prestigious Nexus of Good Award 2023 by Nexus of Good Foundation for contribution in the field of 'Community Service'.
- Miracle Foundation India was acknowledged as one of the Top 20 Best NGOs of the Year 2023 by Brand Honchos.

## Publications and Journals

- Gatekeeping as a Systematic Process: Preventing Child's Separation; April 2023
- Kinship Care in India: A Case Study Documentation; April 2023
- Tracing the Evolution of Alternative Care for Children in India in the Last Decade and the Way Forward; September 2023
- Transitioning Children from Institutional Care towards Family-Based Care, 2023

# PROGRAM AREAS



# CASE STORY

## From Hardship to Hope

Simba\* was just 10 when he lost his father following a tragic incident over a land dispute. His mother, a homemaker, was left absolutely devastated. However, to run the household and to take care of Simba and his seven-year-old brother, she was compelled to take on daily wage labor. She started selling vegetables at the weekly village market to provide for her family. That was, unfortunately, not enough.



In view of the economic hardships, she admitted Simba to Cornerstone Children's Home in Tiruchirapalli, Tamil Nadu. Of course, Simba was not happy staying at the institution and continued to miss his family. He, however, excelled in school, consistently getting good grades.

Some time had passed by. In early 2019, as Miracle Foundation India was shifting its focus from institutional care to FS and F-BAC, Cornerstone Children's Home also started evolving its model - from traditional residential care to F-BAC. The team subsequently initiated Simba's pre-reintegration processes, along with those of other children at the institution. The social workers performed home safety checks using Miracle Foundation India's Thrive Scale™, which assesses the situation across five well-being domains, in addition to conducting risk assessments.

Through regular conversations, it was found that Simba had a strong desire to live with his mother. The team empowered him with life skills education, career counseling, and computer skills. The counseling sessions with his mother focused on strengthening their relationship further. Simba was finally reintegrated with his mother in September 2020.

The Thrive Scale™ played a crucial role in supporting Simba's family. Based on a Home Thrive Scale™ assessment, various interventions were facilitated to improve the family's financial situation. The family received a cow as part of a livelihood support initiative, enabling them to generate income by selling milk to the local Milk Cooperative Society. This provided a modest but vital income for the family. Additionally, financial assistance was provided for school fees, exams, uniforms and a bicycle for Simba. And he ended up scoring 90% in his Grade 10 exams; he was recognized as an outstanding student!

# CASE STORY

And Simba continues to thrive academically, completing his Grade 12 with outstanding results. His goal now is to pursue a degree in B. Tech. Robotics.

Now, isn't this story a testament to the power of resilience and impactful collaboration? The family is building a brighter future today, overcoming their past hardships with strength and determination.

With a focus on familial bonds and community integration, Cornerstone Children's Home, by 2023, has successfully facilitated the transition of all 166 children back into family settings, including reintegration with birth families and kinship care. Miracle Foundation India remains committed to facilitating safe and permanent transition of children from institutions to families and ensuring children stay with their families.



The team also linked the family to various government social protection schemes, including a ₹1,000 widow pension per month; a Farmer Benefit Card through which they received loans of ₹80,000 and ₹53,000; a health insurance card; and an unorganized labor scheme card which provided ₹7,000. The family also received a toilet facility via the Swachh Bharat Mission. Besides, Simba was registered under the Government of India's Mission Vatsalya scheme through which he would receive ₹4,000 once the application is processed. Additionally, his mother joined a Women's Self-Help Group in their village.

Today, Simba's mother is an empowered woman, managing her household and raising her children well. The family is gradually becoming more self-sufficient.

|                              | Family & Social Relationships | Household Economy | Living Conditions | Education | Health & Mental Health |
|------------------------------|-------------------------------|-------------------|-------------------|-----------|------------------------|
| Pre-Intervention assessment  | 95                            | 80.6              | 80.6              | 75        | 78.6                   |
| Post-Intervention assessment | 95                            | 91.7              | 100               | 87.5      | 94.6                   |

## Celebrating Social Workforce

At Miracle Foundation India, as we strive towards enabling children to stay with their families and reach their full potential, we honor the incredible social workforce that makes it all possible! Through this report, we are pleased to celebrate the efforts, achievements and dedication of Shama Parveen from Pakur, Jharkhand.

Shama's efforts towards promoting children's rights and welfare began over a decade ago when she started working as a Protection Officer in institutional care, overseeing the care of nearly 400 children in Child Care Institutions (CCIs) in Pakur. Her role was to ensure their safety and to foster an environment where they could thrive despite their circumstances.

In 2019, Shama began her association with Miracle Foundation India through their training programs. Recognizing her passion and expertise on children's issues, Miracle Foundation India recognized her as a Master trainer. Subsequently, Shama - as a Master Trainer - was part of ten trainings, imparting crucial skills on the need for family strengthening to over 500 CCI staff, Childline workers and para-legal volunteers.

Shama's efforts did not stop there; she also promoted alternative care options, particularly kinship care, as a more nurturing environment for children than institutional settings. Over time, she helped transition approximately 70 children from CCIs into loving kinship care arrangements.

One of her other significant contributions was towards facilitating access to the Sponsorship Scheme, which provides ₹4,000 to children from vulnerable communities.



Through her efforts, around 25 children and their families received financial support, enabling them to stay together and thrive within their familial networks.

Shama has spearheaded about 40 campaigns towards awareness generation within communities on child rights and the importance of kinship care. Her efforts have been influencing policy discussions and creating convergence mechanisms among district-level authorities, consequently helping improve child protection services across the region.

An outstanding example of Shama's impactful work is her collaboration with the Child Welfare Committee of Bhagalpur, Bihar, towards reuniting three children with their families in Pakur. Through her meticulous efforts in ensuring quality ICPs and timely Social Investigation Reports (SIRs), Shama facilitated a smooth transition and a brighter future for these children. Her ongoing efforts to train and empower local stakeholders would certainly ensure her vision is taken forward by many others.

Her commitment and efforts towards child protection have earned her numerous accolades, including recognition on International Women's Day - 2023 in Pakur. A big shout-out today to Shama Parveen and to all dedicated social workers!

# FINANCIALS

**Miracle Foundation India**  
(Incorporated as a Not for Profit Company under the Companies Act)  
Balance Sheet as at 31.03.2024

(Amount Rs. In Thousand)

| Particulars                                                                                 | Note | As at 31.03.2024 | As at 31.03.2023 |
|---------------------------------------------------------------------------------------------|------|------------------|------------------|
| <b>I. EQUITY AND LIABILITIES</b>                                                            |      |                  |                  |
| <b>(1) Shareholder's Fund</b>                                                               |      |                  |                  |
| (a) Share Capital                                                                           | 3    | 500              | 500              |
| (b) Reserves and Surplus                                                                    | 4    | 11,251           | 13,223           |
| (c) Asset Fund                                                                              | 5    | 1,979            | 2,203            |
|                                                                                             |      | 13,730           | 15,926           |
| <b>(2) Long Term Liabilities</b>                                                            |      |                  |                  |
| <b>(3) Current Liabilities</b>                                                              |      |                  |                  |
| (a) Trade Payable                                                                           | 6    |                  |                  |
| (i) Total Outstanding dues of Micro Enterprises and Small Enterprises                       |      | 354              | 729              |
| (ii) Total Outstanding dues of Creditors other than Micro Enterprises and Small Enterprises |      |                  |                  |
| (b) Other current liabilities                                                               | 7    | 1,299            | 918              |
| (c) Unspent Grant                                                                           | 8    | 7,478            | 6,040            |
|                                                                                             |      | 10,132           | 5,681            |
|                                                                                             |      | 19,262           | 13,369           |
| <b>Total</b>                                                                                |      | <b>32,992</b>    | <b>29,294</b>    |
| <b>II. ASSETS</b>                                                                           |      |                  |                  |
| <b>(1) Non-Current assets</b>                                                               |      |                  |                  |
| (a) Fixed Assets                                                                            |      |                  |                  |
| (i) Property, Plant and Equipment                                                           | 9    | 1,979            | 2,203            |
| (b) Other non current assets -Security deposit (Office Premises)                            |      | 808              | 647              |
|                                                                                             |      | 2,787            | 2,849            |
| <b>(2) Current Assets</b>                                                                   |      |                  |                  |
| (a) Cash and Cash Equivalents                                                               | 10   | 29,021           | 26,281           |
| (b) Other current assets                                                                    | 11   | 1,185            | 164              |
|                                                                                             |      | 30,205           | 26,445           |
| <b>Total</b>                                                                                |      | <b>32,992</b>    | <b>29,294</b>    |

The accompanying notes 1 to 18 are an integral part of the financial Statements

For Ajay K Sud & Associates

FRN: 000929  
Chartered Accountants

**CHARTERED ACCOUNTANTS**  
FIN:003839N  
(M. N. Gupta)

Partner

M.No. 18472

UDIN: 24086728BKCUF62999

Place : New Delhi

Date : 21 AUG 2024

Ashok Kumar Ravindran  
Director  
DIN: 07495981

For Miracle Foundation India

Rachna Dikshit  
Director  
DIN: 08759332

Kusum Mohapatra  
Regional Director Cum CEO

Somnath Dutta  
CFO - Head of India Finance

**Miracle Foundation India**  
(Incorporated as a Not for Profit Company under the Companies Act)

**Statement of Income and Expenditure**  
**For the year ended 31st March, 2024**

(Amount Rs. In Thousand)

| Particulars                                                                     | Note | For the Year ended<br>31.03.24 | For the Year ended 31.03.23 |
|---------------------------------------------------------------------------------|------|--------------------------------|-----------------------------|
| <b>I. Income</b>                                                                |      |                                |                             |
| I. Revenue from operations - Donations                                          |      | 45,867                         | 69,924                      |
| II. Grant amount utilised                                                       |      | 75,926                         | 44,208                      |
| III. Other Income                                                               |      | 570                            | 409                         |
| <b>Total Revenue</b>                                                            | 12   | <b>1,22,363</b>                | <b>1,14,541</b>             |
| <b>IV. Expenses</b>                                                             |      |                                |                             |
| Program related Expenses                                                        | 13   | 93,990                         | 87,736                      |
| Marketing & Fund raising related expenses                                       | 14   | 908                            | 648                         |
| Administrative Expenses                                                         | 15   | 29,436                         | 23,733                      |
| <b>Total Expenses</b>                                                           |      | <b>1,24,335</b>                | <b>1,12,117</b>             |
| III. Surplus for the period                                                     |      | -1,972                         | 2,424                       |
| IV. Surplus transferred to Balance Sheet                                        | 4    | <b>11,251</b>                  | <b>13,223</b>               |
| The accompanying notes 1 to 18 are an integral part of the financial Statements |      |                                |                             |

For Ajay K Sud & Associates

FRN: 119377  
Chartered Accountants

CHARTERED  
ACCOUNTANTS  
FIRM REGISTRATION  
NUMBER: 119377  
M.No. 086974

UDIN-24086728BKCUFGJ999

Place : New Delhi

Date : 21 AUG 2024

Ashok Kumar Ravindran  
Director  
DIN: 07495981

For Miracle Foundation India

Rachna Dikshit  
Director  
DIN: 08759332

Kusum Mohapatra  
Regional Director-Cum CEO

Somnath Dutta  
CFO - Head of India Finance

# THE ROAD AHEAD

As we embark on the next phase of our journey, we recognize the profound impact we can achieve in transforming the lives of vulnerable children. With a steadfast commitment to our vision of a loving family for every child, we have crafted a comprehensive strategy to amplify our efforts, deepen our impact and foster sustainable change. Grounded in our core values of excellence, integrity and collaboration, this strategy outlines a roadmap that will guide our actions.



## Partner with State Governments to Help Drive Systems Change

Partner with State Governments to Help Drive Systems Change: Collaboration with governments is the key to enacting real change to ensure positive outcomes for the children we serve. We will work together to make sure that child separation is only used as a last resort, reunite families and strengthen the families of children.

## Catalyze the Ecosystem that Safeguards Children and Supports Families

Catalyze the Ecosystem that Safeguards Children and Supports Families: We are building an ecosystem of partners at all levels to create lasting change for the children and families we serve. We will continue to activate child protection units, forge strategic partnerships with civil society organizations and transform child care institutions into centers of excellence.

## Strengthen and Empower Families through Thrive Scale™

Strengthen and Empower Families through Thrive Scale™: We will use our tried and true Thrive Scale™ methodology to keep children in families, which is right where they belong. Our comprehensive assessment and intervention tool effectively measures all areas of a family's well-being to identify areas of need.

# OUR PARTNERS





**MIRACLE**  
**FOUNDATION**  
-INDIA-



## GET IN TOUCH



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Lajpat Nagar-III, New Delhi - 110024



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011-49506375



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[MiracleFdnIndia](https://www.youtube.com/channel/UCMiracleFdnIndia)